

<b>Key Decision Required:</b>	<b>Yes</b>	<b>In the Forward Plan:</b>	<b>Yes</b>
-------------------------------	------------	-----------------------------	------------

**CORPORATE FINANCE AND GOVERNANCE PORTFOLIO HOLDER**

**14 JULY 2020**

**REPORT OF THE CHIEF EXECUTIVE**

**A.1 FINANCIAL OUTTURN 2019/20**

(Report prepared by Richard Barrett and the Accountancy Team)

**PART 1 – KEY INFORMATION**

**PURPOSE OF THE REPORT**

To provide an overview of the financial outturn for the year 2019/20 and to seek approval of associated financial decisions related to the end of year accounting processes.

**EXECUTIVE SUMMARY**

Similarly to earlier years of the financial forecast cycle and set against the context of an on-going and challenging financial environment, strong, effective and proactive financial management continues to have a major effect on the outturn position.

The outturn position for 2019/20 is largely unaffected by the COVID 19 crisis given the timing of when its impact was starting to be felt, which was right at the end of the financial year.

Following the completion of the comprehensive end of year processes, the financial outturn position for 2019/20 has been prepared across the various areas of the budget with a summary of the position set out below.

**Summary by Key Areas of the Budget**

<b>Key Area</b>	<b>Outturn Position</b>
<b>General Fund</b>	
<b>General Fund Revenue</b> - Overall favourable variance after allowing for the carry forwards requested by services	<b>(£0.862m)</b>
<b>Capital Programme</b> – Overall small adverse variance after allowing for the carry forwards requested by services	<b>(£0.059m)</b>
<b>Housing Revenue Account</b>	
Net Surplus for the year contributed to HRA General Balances (over and above the budgeted contribution)	<b>(£0.242m)</b>

General Fund Reserves (excluding requested carry forwards)	
<b>Earmarked Reserves –</b>  Reduced use of reserves compared to budget  Additional Contributions to reserves compared to the budget ( <i>excluding carry forwards</i> )  <b><i>There was no change in the level of the Uncommitted Reserve which remains at £4.000m</i></b>	  <p style="text-align: right;"><b>nil</b></p>  <p style="text-align: right;"><b>nil</b></p>

### Reserves

The Council's overall reserves at 31 March 2020 total **£32.892m**. However **£28.892m** is in respect of earmarked reserves which relate to future years commitments (including the 2019/20 carryforwards requested by services). The total earmarked reserves also include the balance on the Forecast Risk Fund of **£3.253m**, which is in-line with the amount required to support the long term financial sustainability plan. Earmarked reserves are predominantly for previously identified priorities of the council.

The balance of **£4.000m** is the level of uncommitted reserves which includes a working balance requirement of **£1.600m**. This level of uncommitted reserves matches that previously approved.

### On-going Review of Budgets

As set out last year, the imperative to find savings and reduce the net budget has meant that all services continue to reduce spending and identify efficiencies wherever possible. This continuing approach has had a direct impact on the year end position for 2019/20. A more comprehensive review of the budgets will be undertaken as part of the Financial Strategy process for 2021/22 to identify where further net budget adjustments need to be made in light of this latest position.

### RECOMMENDATION(S)

**That the Corporate Finance and Governance Portfolio Holder:**

- (a) notes the financial outturn position for 2019/20 as set out in this report and appendices;**
- (b) approves the financing of General Fund capital expenditure for 2019/20 as detailed in Appendix D;**
- (c) approves the movement in uncommitted and earmarked General Fund reserves for 2019/20 set out in Appendix E;**
- (d) approves the qualifying carryforwards totalling £17.914m (£9.518m Revenue and £8.396m Capital) as set out in Appendix K;**
- (d) agrees that all other carryforwards totalling £0.658m requested by services be**

transferred to the relevant earmarked reserve pending consideration by Cabinet at its July 2020 meeting;

(e) that subject to the above, approves that the overall General Fund Outturn Variance for the year of £0.862m be transferred to the Revenue Commitments reserve until Cabinet formally considers the allocation of this funding at its July 2020 meeting;

(f) in respect of the HRA, approves the movement on HRA balances for 2019/20 including any commitments set out within Appendices H and/or I along with recharges to the HRA from the General fund of £2.808m for the year and the financing of the HRA capital expenditure set out in Appendix I; and

(g) delegation be given to the Council's S151 Officer, in consultation with the Corporate Finance and Governance Portfolio Holder, to adjust the outturn position for 2019/20 along with any corresponding adjustment to earmarked reserves as a direct result of any recommendations made by the Council's External Auditor during the course of their audit activities relating to the Council's 2019/20 accounts.

## **PART 2 – IMPLICATIONS OF THE DECISION**

### **DELIVERING PRIORITIES**

Careful planning to ensure financial stability underpins the Council's capacity to deliver against its priorities. Both the capital and revenue budgets of the authority are prepared and monitored with the aim of supporting key objectives. The outturn position reflects this process and supports the successful financial planning process.

### **FINANCE, OTHER RESOURCES AND RISK**

#### **Finance and other resources**

The main financial implications for each section of the Council's accounts are as set out in this report.

#### **Risk**

There are no direct risks associated with the outturn position although the ability to fund future financial forecasts is recognised as a strategic risk to support the achievement of financial resilience of the Council in both the short and long term.

### **LEGAL**

The Council is legally required to calculate a Council Tax requirement each financial year. Within this framework is the requirement to monitor and report accordingly on the financial position of the authority against this requirement.

The outturn position set out in this report and the actions proposed are within the Council's powers and reflect the statutory requirements and responsibilities of the Council in the preparation of its accounts.

The approval of the outturn position each year is delegated to the Corporate Finance and Governance Portfolio Holder. Any further decisions that may be required following the outturn process, such as allocating money brought forward from the prior year will be reported to Cabinet at a subsequent meeting. In effect the approval of the outturn delegated to the Corporate Finance and Governance Portfolio Holder will primarily only place available funding that needs further allocation in reserves until such time as a formal / separate decision is presented to Cabinet.

## OTHER IMPLICATIONS

Consideration has been given to the implications of the proposed decision in respect of the following and any significant issues are set out below.

Crime and Disorder / Equality and Diversity / Health Inequalities / Area or Ward affected / Consultation/Public Engagement.

Although there are no direct equality and diversity issues, the overall Financial Strategy and budget process aims to recognise any such issues where appropriate within the Council's wider Financial Framework.

## PART 3 – SUPPORTING INFORMATION

### BACKGROUND

The Financial Outturn for 2019/20 forms the basis of the information included in the Council's Statement of Accounts which will be published 'Subject to Audit' by the end of August 2020. The external audit of the Statement of Accounts is required by legislation to be completed by the end of November 2020. These dates, which are nationally set with Government approval, are significantly later than in previous years to take account of the impact of COVID 19.

Details around specific items such as Revenue, Capital, Reserves and Carry Forwards are set out in the following separate sections of the report along with the Appendices.

### GENERAL FUND REVENUE OUTTURN 2019/20 – A DETAILED ANALYSIS

The following table sets out a summary of the outturn position after taking into account the carry forwards / commitments requested by services discussed further on in this report. A more detailed Portfolio and Departmental analysis is set out within the appendices.

#### Overall Summary of General Fund Revenue Account Outturn 2019/20

	Budget	Outturn	Variance
	£m	£m	£m
<b>Total Net Outturn Position</b> ( <i>after requested carry forwards and reserves adjustments</i> )	<b>13.577</b>	<b>12.575</b>	<b>(1.002)</b>
<b>Financing</b>			
Business Rates	4.490	4.349	<b>0.141</b>
Revenue Support Grant	0.422	0.422	<b>0</b>
Council Tax (including Collection Fund)	8.665	8.666	<b>(0.001)</b>
<b>Total</b>	<b>13.577</b>	<b>13.437</b>	<b>0.140</b>
<b>Total Variance for 2019/20</b> ( <i>Contributed to Reserves within Corporate Services</i> )	<b>0</b>	<b>(0.862)</b>	<b>(0.862)</b>

A number of issues emerging earlier in the year were addressed via the quarterly financial performance reports and are therefore reflected in the budget rather than being presented as a variance at the end of the year. In addition, a number of the variances that have remained at the

end of the year have already been highlighted via the in-year financial performance reports.

**Appendix C** sets out the detailed outturn position by department with the net variance shown in column (e) of that appendix. The net variance has been further analysed by direct costs and indirect costs and is set out in columns (f) and (g) of the same appendix. In most cases the indirect costs are significantly more than the budget, which is primarily due to technical accounting adjustments such as those relating to pension current costs. However, these are reversed out within Corporate Services with no overall net impact on the budget.

A departmental headline outturn summary is set out in **Appendix A** which highlights the key variances within each department.

As mentioned in the executive summary above, the outturn position will be subject to a comprehensive review to identify areas of the budget that can be adjusted to support the Council's long term financial sustainability plan going into 2021/22.

In-line with the delegation to the Finance and Corporate Resources Portfolio Holder, the overall favourable variance for the year of **£0.862m** has been transferred to the Revenue Commitments Reserve. A report is planned to be presented to Cabinet in on 24 July 2020 where options for allocating this funding will be considered.

During the external audit of the Council's Accounts over the coming months, adjustments or amendments may be recommended by the Council's External Auditor. Although subject to the actual adjustments that may be recommended by the Auditor, they may have a direct impact on the overall outturn position for the year rather than be just presentational changes. They would then be included in the Statement of Accounts that would be presented to the Audit Committee later in the year for approval. To enable the right level of flexibility in responding to any changes recommended by the External Auditor, a delegation is included in the recommendations above to enable the Council's S151 officer, in consultation with the Corporate Finance and Governance Portfolio Holder, to make the necessary adjustments to the 2019/20 outturn position.

#### **GENERAL FUND CAPITAL OUTTURN POSITION FOR 2019/20**

Full details of the outturn position for each scheme together with the total carry forwards requested are set out in **Appendix D**. However a summary is set out in the following table:

	<b>Budget 2019/20</b>	<b>Outturn 2019/20</b>	<b>C/Fwd</b>	<b>Remaining Variance</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>
<b>GF Capital Expenditure</b>	13.657	5.202	8.396	(0.059)

#### **Financing the Capital Programme**

A summary of the proposed financing of the capital expenditure in 2019/20 is set out in the following table, with a more detailed analysis being provided in **Appendix D** to this report:

	<b>Budget 2019/20 £m</b>	<b>Outturn 2019/20 £m</b>	<b>To Fund C/fwds £m</b>	<b>Variance £m</b>
External Contributions	0.067	0.023	0.043	(0.001)

S106	0.015	0.007	0.008	0
Government Grants	7.157	3.217	3.940	0
Capital Receipts	0.907	0.028	0.825	(0.054)
Revenue Contributions	0.486	0.342	0.144	0
Use of Earmarked Reserves	5.025	1.586	3.435	(0.004)
<b>Total</b>	<b>13.657</b>	<b>5.202</b>	<b>8.396</b>	<b>(0.059)</b>

There were no significant variances at the end of the year after taking into account carry forward requests. One scheme has not been able to be progressed and it has therefore been removed from the capital programme with the corresponding underspend reflected in the position set out in the table above.

#### GENERAL FUND REVENUE AND CAPITAL CARRY FORWARDS INTO 2019/20

It is recognised that due to the size, nature and lead-in times of some schemes, expenditure can span financial years with some schemes not completed by the 31 March in any one year. Therefore commitments for goods and services are likely to remain outstanding at the 31 March, examples of which include uncompleted work that the Council has a contractual obligation against or the project is either currently underway or will be started shortly with payment dates or trigger points within the process yet to be reached, finalised and paid.

All carry forwards requested by services have been reflected in the year end position and are shown in **Appendices C and D**. These broadly follow the principles applied in previous years such as:

- There is a 'contractual commitment';
- There is a related long term project which is expected to span a number of financial years;
- There is non-recurring item for which no budget provision exists in the following year;

In addition to the qualifying carry forwards under the above criteria, there have been a number of requests to carry money forward to support initiatives and projects that although not strictly complying with the above criteria, it could be advantageous for them to be agreed as they support the delivery of the long term financial sustainability plan or meet costs which could otherwise become future pressures on the budget.

The total amount of money that is subject to a request to carry it forward into 2020/21 is as follows:

Area of the Budget	Qualifying Items	All other Items	Total Carry Forwards Requested
General Fund Revenue – General	£9.518m	£0.658m	£10.176m
General Fund Capital Schemes	£8.396m	n/a	£8.396m
<b>TOTAL</b>	<b>£17.914m</b>	<b>£0.658m</b>	<b>£18.572m</b>

To ensure that schemes that are currently underway are not subject to delays or adverse financial / non-financial issues, the Finance and Corporate Resources Portfolio Holder is being asked to agree all qualifying carryforwards as part of this report which is reflected in the recommendations. A full list of these qualifying items which total **£17.914m** is set out in **Appendix K**.

As was the case last year, all other carry forwards totalling **£0.658m** remain subject to review with the associated amounts being transferred to the revenue commitments reserves pending further review and agreement by Cabinet on 24 July 2020. The amounts requested are included within the figures set out in the appendices. Any carry forwards not subsequently approved by Cabinet will be added to the general outturn variance for the year.

#### **GENERAL FUND RESERVES OUTTURN POSITION FOR 2019/20**

Earmarked reserves are shown in more detail in **Appendix E** and include the adjustments set out elsewhere in this report.

The change in the budgeted net use of earmarked reserves of **£14.781m** takes into account the proposed level of revenue and capital carry forward requests. The change in reserves also includes the overall outturn variance of **£0.862m** which has been transferred to the Revenue Commitments Reserve in the interim period before its allocation is considered by Cabinet at its July 2020 meeting.

The overall level of reserves at the end of 2019/20 is **£32.892m**, made up of **£15.216m** for commitment reserves, **£13.676m** for other earmarked reserves and **£4.000m** for uncommitted reserves.

It should be noted however, that transfers to earmarked reserves are not an increase in the Council's longer-term unallocated general resources as it relates to future years commitments.

The Financial Strategy has continued to aim to maintain the Uncommitted Reserve, including the minimum working balance of **£1.600m**, at **£4.000m**. At 31 March 2020 the uncommitted reserve stands at **£4.000m** so it remains in line with this requirement.

#### **INCOME COLLECTION PERFORMANCE AND INCOME FROM S106 AGREEMENTS**

The position against council tax, business rates, housing rents and general debt is set out in **Appendix F**. There are no significant issues to highlight with performance broadly remaining consistent with that reported at the end of the previous year.

In respect of business rates, the amounts collected during the year were in excess of the amounts budgeted for. In accordance with the associated regulations, this surplus of **£0.383m** will remain within the Business Rates Collection Fund which will be available to support the position in 2020/21.

In respect of Council Tax, there was a small deficit of **£0.004m** on the Collection Fund at the end of 2020/21.

Details around the use of income from S106 agreements is set out in **Appendix G**. There are no significant issues to highlight and no money was returned to developers during the year.

#### **A REVIEW OF THE HRA OUTTURN POSITION FOR 2019/20**

The Housing Revenue Account (HRA) reflects a statutory obligation to account separately for

the income and expenditure arising from the Council's landlord functions.

A summary of the Council's Housing Revenue Account for 2019/20 is set out in the table below with a more detailed analysis provided in **Appendix H** to this report.

	<b>Budget 2019/20</b>	<b>Outturn 2019/20</b>	<b>Variance</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>
Expenditure	6.601	7.172	0.571
Income	(13.437)	(13.659)	(0.222)
Indirect Income / Expenditure	9.726	8.306	(1.420)
Net Use of HRA Reserves	(2.890)	(1.819)	1.071
<b>Total HRA General Balance as at 31 March 2020</b>			<b>5.270</b>

*Net use of HRA Reserves includes a contribution of the overall surplus for the year of **£0.242m** to HRA General Balances*

### **Housing Revenue Account Overview**

The outturn position shows that it was possible to make a contribution to general balances of **£0.242m**, being the overall surplus on the HRA at the end of 2019/20. Further details are set out in **Appendix H**.

Overall, income was higher than budgeted for the year. In terms of expenditure, the most significant variance for the year appears within the premises related expenditure line in **Appendix H**. This was primarily due to responding to the challenging situation, where at relatively short notice the Council had to utilise in-house resources following the demise of the external housing repairs contractor. Therefore costs incurred in 2019/20 would have included mobilisation costs as well as the costs of 'growing' capacity to provide the necessary continuity of the repairs service to Council tenants. It is also fair to say that the in-house team have faced a steep learning curve in terms of not only the significant mobilisation effort, but to also start to develop new ways of working at the scale now required. The in-house team will continue to operate within a mixed economy which will see their work supported / complimented by external contractors as they continue to develop the necessary skill sets and experience required to look after over 3,000 council houses. The position will be monitored over 2020/21 with updates provided to Members as part of the quarterly financial performance reports.

General Fund recharges to the HRA totalled **£2.808m**, an increase of **£0.431m** against the budget for the year, which partly reflects the change in the housing repairs work now being brought back in-house as discussed above. Agreement to this level of recharge forms part of the recommendations set out earlier on in this report.

### **HRA Capital Programme**

A summary of the Council's HRA Capital Programme for 2019/20 is set out in the table below with a more detailed analysis provided in **Appendix I** to this report.

	<b>Budget 2019/20</b>	<b>Outturn 2019/20</b>	<b>C/Fwd</b>	<b>Remaining Variance</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>
<b>HRA Capital Expenditure</b>	7.602	5.370	2.151	(0.081)



### **Financing the HRA Capital Programme**

A summary of the proposed financing of the capital expenditure in 2019/20 is set out in the following table, with a more detailed analysis being provided in **Appendix I** to this report:

	<b>Budget 2019/20 £m</b>	<b>Outturn 2019/20 £m</b>	<b>To Fund C/fwds £m</b>	<b>Variance £m</b>
Major Repairs Reserve	3.754	3.652	0.020	(0.082)
Revenue funding from the HRA	2.890	1.197	1.694	0.001
Capital Receipts	0.461	0.368	0.093	0
S106	0.380	0.086	0.294	0
External Contributions	0.117	0.067	0.050	0
<b>HRA Total</b>	<b>7.602</b>	<b>5.370</b>	<b>2.151</b>	<b>(0.081)</b>

The overall variance of **£0.081m** is largely due to the timing and programme of works which will continue in 2020/21 and beyond supported by the Major Repairs Reserve within a wider stock condition / refurbishment programme.

The budget for the new build / starter homes in Jaywick Sands has been adjusted as part of the outturn process to reflect the on-going costs of this development. As discussed previously, this development is based on a proof of concept approach to support the longer term private sector confidence and associated future regeneration within Jaywick Sands. To date the estimated resale value remains in excess of the overall costs to ensure that the overall project remains financially positive.

#### **HRA Balances and Reserves**

The overall level of HRA General Balances has increased to **£5.270m**. Full details of HRA reserves are set out in **Appendix J**, which reflect the adjustments discussed above.

### **BACKGROUND PAPERS FOR THE DECISION**

None

### **APPENDICES**

<b>Appendix A (1 - 4)</b>	<b>Key Outturn Variances by Department 2019/20</b>
<b>Appendix B</b>	<b>GF - Portfolio / Department Outturn Summary 2019/20</b>
<b>Appendix C</b>	<b>GF – Revenue Departmental / Directorate Outturn 2019/20</b>
<b>Appendix D</b>	<b>GF - Capital Outturn 2019/20</b>
<b>Appendix E</b>	<b>GF - Reserves</b>
<b>Appendix F</b>	<b>Collection Performance – Council Tax, Business Rates, Housing Rents and General Debts</b>

<b>Appendix G</b>	<b>Income from S106 Agreements</b>
<b>Appendix H</b>	<b>HRA – Revenue Outturn 2019/20</b>
<b>Appendix I</b>	<b>HRA – Capital Outturn 2019/20</b>
<b>Appendix J</b>	<b>HRA – Reserves</b>
<b>Appendix K</b>	<b>Qualifying General Fund Carry Forwards</b>

*(The variance figures set out in these appendices that are presented in brackets represent either a net underspend position or additional income received)*

APPENDIX A.1

<b>Department - Office of Chief Executive</b>		
<b>Headline Summary</b>	<b>Variance</b>	<b>Comments</b>
	<b>£</b>	
Overall Variance Before Carry Forwards	0	The net budget for this area is zero as it is treated as a service unit account with costs therefore fully recharged across the whole organisation.
Less Carry forward Requests	0	
<b>Variance After Carry Forwards</b>	<b>0</b>	
<b>Variance Summary</b>		
<b>General</b> - Employee Costs	270	There are no significant issues to highlight
Aggregate of General / Smaller Net Variances	(3,462)	
<b>Net Direct Costs</b>	<b>(3,193)</b>	
<b>Net Indirect Costs</b>	<b>3,193</b>	
<b>Total</b>	<b>0</b>	

## APPENDIX A.2

<b>Department - Corporate Services</b>		
<b>Headline Summary</b>	<b>Variance</b>	<b>Comments</b>
	<b>£</b>	
Overall Variance Before Carry Forwards	(9,348,339)	
Less Carry forward Requests	7,449,020	
General Outturn Transferred to Reserves	1,026,638	
<b>Variance After Carry Forwards</b>	<b>(872,682)</b>	
<b>Variance Summary</b>		
<b>General</b> - Employee Costs (Including Vacancy Allowance)	(440,463)	As reported within quarterly financial performance reports, this position reflects a range of issues such as turnover of staff / staff vacancies and the short term impact from restructures within services.
<b>Governance and Legal Services</b> - Legal Costs	81,325	These costs relate to a prosecution case brought against an external company. The recovery of these costs form part of the ongoing legal process in 2020/21.
<b>Finance, Revenues and Benefits</b> - Various Revenues and Benefits Service Unit Costs	(53,881)	This service remains subject to a number of external factors such as the impact of the roll-out of Universal Credit, with the current position reflecting on-going changes to the service in the short term, which will be adjusted against associated Government Grant funding going into 2020/21 and beyond.
<b>Finance, Revenues and Benefits</b> - Rent Allowances and Rent Rebates net costs	(446,886)	Similarly to previous years, this reflects the difference between housing benefit paid and subsidy receivable along with overpayments recovered, with the position only becoming clear when the comprehensive end of year adjustments to this technical area of the budget are finalised.
<b>Finance Revenues and Benefits</b> - Council Tax Benefit paid in prior years	(31,809)	This relates to overpaid legacy Council Tax Benefit being repaid to the Council.
<b>Finance - Other Corporate Costs</b> - General Insurance Costs	(44,485)	Although the cost of premiums is broadly in-line with the budget, there were a number of smaller associated budgets that remained largely unspent at the end of the year.
<b>Finance - Other Corporate Costs</b> - New Burdens Grants not allocated	(164,020)	A number of smaller new burdens grant payments were received in the year that were not required to be allocated to any specific service area so they remain as favourable variances at the end of the year.
<b>People, Performance and Projects</b> - Career Track Income	64,229	As reported during the year, following changes to the rules allowing external organisations to access the Council's Career Track Service, it is hoped that the customer base will grow in the medium term to reach a break-even position. However it is accepted that there will be an interim period where the service may report a net deficit as is the case at the end of 2019/20.
<b>Democratic Services</b> - Election Expenses	58,438	This reflects the net position against the budget for the year and takes into account the multiple elections that were held in 2019 (including a countermanded election). Although this variance takes account of an estimated level of reimbursement from the Government, the final claims for the EU/UK Parliamentary elections and the cancelled PFCC election have not been settled and therefore it may be possible that this figure is reduced as part of the associated claims process. This figure is therefore a prudent one awaiting the settlement of those claims.
<b>Finance - RSG, Business Rates and Council Tax</b> - Net Income from Business Rates	99,097	The variance at the end of year relates to the timing of when income from business rates can be recognised in the accounts compared with when a levy payment is made to the Government on that same income. There was an increase in income achieved during the year which will remain in the collection fund and be 'called' down as part of the financial forecast process later in the year.
<b>General</b> - Aggregate of General / Smaller Net Variances	(77,024)	
Contribution to the Forecast Risk Fund	165,088	This is the required amount to bring the total contribution for the year to £500k which is the amount set out within the long term forecast.
General Outturn Position for the Year Contributed to Reserves	861,550	
<b>Net Direct Costs</b>	<b>71,159</b>	
<b>Indirect Costs</b>	(943,841)	
<b>Total</b>	<b>(872,682)</b>	

APPENDIX A.3

<b>Department - Operational Services</b>		
<b>Headline Summary</b>	<b>Variance</b>	<b>Comments</b>
	<b>£</b>	
Overall Variance Before Carry Forwards	(1,217,392)	
Less Carry forward Requests	1,843,220	
<b>Variance After Carry Forwards</b>	<b>625,828</b>	
<b>Variance Summary</b>		
<b>General</b> - Employee Costs	478,592	The year end position primarily reflects the cost of bringing the ROALCO HRA building maintenance work back in-house during 2019/20. However this is offset by the recharging out of the associated work within Building and Engineering Services. As expected, the majority of the recharged amounts have been made to the HRA with further comments included within the main body of the report.
<b>Building and Engineering</b> - Engineering Services Net overall position (excl. Employee Costs)	(543,503)	
<b>Public Realm</b> - Cemetery and Crematorium Income	43,452	Overall income fell behind the reprofiled budget during the first 3 quarters of the year, which did not recover over the remaining three months of the year.
<b>Public Realm</b> - Nature Conservation Lease Income	(27,184)	Additional income was achieved under the terms of existing lease arrangements with an external organisation.
<b>Public Realm</b> - Parking Income	(44,920)	Parking income remained strong over the course of the whole year
<b>Customer and Commercial Services</b> - Careline Income	(91,165)	Similarly to parking, overall income remained ahead of the budget at the end of the year, although this does partly offset the cost of additional capacity required within the service of £76k, which is included within employee costs above or elsewhere within the budget.
<b>Customer and Commercial Services</b> - Licensing Income	20,395	Income remained lower than budgeted across the various licence types at the end of the year.
<b>Sports and Leisure</b> - Net Leisure Facilities Position	199,283	As reported during the year, the operation of the Council's leisure facilities continues to be faced with the challenge of balancing costs with the generation / achievement of income. A strategy that aims to respond to this challenge is planned to be presented to members in 2020/21, although the timing of this remains subject to the on-going impact of the COVID 19 crisis.
<b>Sports and Leisure</b> - Misc. Seafront Activities Expenditure	42,282	This primarily reflects building work undertaken by the in-house engineering team as mentioned within employee costs above.
<b>Housing and Environmental Health</b> - General Net Homelessness Costs	73,535	This position reflects the demand for homeless accommodation over the course of the year.
<b>Building and Engineering Services</b> - Net Waste and Recycling Costs	(39,693)	This reflects a range of smaller variances but primarily relates to the achievement of higher recycling credit income over the course of the year.
<b>Building and Engineering Services</b> - Street Sweeping	(43,988)	Lower contact costs incurred than budgeted.
<b>General</b> - Aggregate of General / Smaller Net Variances	59,045	
<b>Net Direct Costs</b>	<b>126,131</b>	
<b>Net Indirect Costs</b>	<b>499,696</b>	
<b>Total</b>	<b>625,828</b>	

<b>Department - Planning and Regeneration</b>		
<b>Headline Summary</b>	<b>Variance</b>	<b>Comments</b>
	<b>£</b>	
Overall Variance Before Carry Forwards	(4,215,696)	
Less Carry forward Requests	4,462,550	
<b>Variance After Carry Forwards</b>	<b>246,854</b>	
<b>Variance Summary</b>		
<b>General</b> - Employee Costs	(3,526)	
<b>Planning and Development</b> - External Legal Fees / Costs	187,651	Additional costs were incurred in connection with appeals / inquiries, which have been met from increased planning fee income
<b>Planning and Development</b> - Planning Income	(180,837)	
<b>General</b> - Aggregate of General / Smaller Net Variances	12,623	
<b>Net Direct Costs</b>	<b>15,911</b>	
<b>Net Indirect Costs</b>	<b>230,942</b>	
<b>Total</b>	<b>246,854</b>	

## General Fund Position at the end of March 2020

### Portfolio Summary

	2019/20 Budget	2019/20 Actual	2019/20 Variance
	£	£	£
Leader	5,200,140	2,874,419.83	(2,325,720.17)
Corporate Finance and Governance	(2,280,550)	(5,293,832.95)	(3,013,282.95)
Environment and Public Space	7,234,970	7,149,880.29	(85,089.71)
Housing	3,357,560	1,385,888.45	(1,971,671.55)
Partnerships	588,880	296,123.56	(292,756.44)
Business and Economic Growth	4,146,490	930,204.85	(3,216,285.15)
Leisure and Tourism	6,984,180	6,787,899.31	(196,280.69)
Independent Living	353,000	512,667.47	159,667.47
Budgets Relating to Non Executive Functions	763,500	934,317.81	170,817.81
<b>Net Cost of Services</b>	<b>26,348,170</b>	<b>15,577,568.62</b>	<b>(10,770,601.38)</b>
Revenue Support for Capital Investment	5,511,120	1,927,830.41	(3,583,289.59)
Financing Items	(5,186,580)	(5,754,546.89)	(567,966.89)
<b>Total Before use of Reserves</b>	<b>26,672,710</b>	<b>11,750,852.14</b>	<b>(14,921,857.86)</b>
Contribution to / (from) Earmarked Reserves*	(13,096,110)	1,685,311.90	14,781,421.90
<b>Net Total</b>	<b>13,576,600</b>	<b>13,436,164.04</b>	<b>(140,435.96)</b>
<i>Financed by:</i>			
Business Rates (including Tariff and Levy)	(4,489,640)	(4,348,582.04)	141,057.96
Revenue Support Grant	(421,920)	(421,919.00)	1.00
Collection Fund Surplus/Deficit	(709,650)	(710,273.00)	(623.00)
Income from Council Tax Payers	(7,955,390)	(7,955,390.00)	0.00
<b>Total</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>

### Department Summary

	2019/20 Budget	2019/20 Actual including Reserves Adj and C/fwds	2019/20 Variance
	£	£	£
Office of Chief Executive	0	0.00	0.00
Corporate Services (including income from Council Tax)*	(25,296,790)	(26,169,471.69)	(872,681.69)
Operational Services	17,372,750	17,998,577.57	625,827.57
Planning and Regeneration	7,924,040	8,170,894.12	246,854.12
<b>Total</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>

\* this includes the contribution to reserves of the general outturn position of £0.862m

## APPENDIX C

**General Fund Position at the end of March 2020****Department - Office of Chief Executive**

	(a)	(b)	(c)	(d)	(e)
<u>Analysis by Type of Spend</u>	2019/20 Budget	2019/20 Actual	2019/20 Reserves Adjustment	2019/20 C/fwd requests	2019/20 Variance after Reserves Adj and C/fwds
	£	£	£	£	£
<b>Direct Expenditure</b>					
Employee Expenses	170,260	170,529.85	0.00	0.00	269.85
Transport Related Expenditure	2,820	1,824.80	0.00	0.00	(995.20)
Supplies & Services	2,810	342.83	0.00	0.00	(2,467.17)
<b>Total Direct Expenditure</b>	<b>175,890</b>	<b>172,697.48</b>	<b>0.00</b>	<b>0.00</b>	<b>(3,192.52)</b>
<b>Net Direct Costs</b>	<b>175,890</b>	<b>172,697.48</b>	<b>0.00</b>	<b>0.00</b>	<b>(3,192.52)</b>
<b>Total Indirect Income/Expenditure</b>	<b>(175,890)</b>	<b>(172,697.48)</b>	<b>0.00</b>	<b>0.00</b>	<b>3,192.52</b>
<b>Total for Office of Chief Executive</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**Analysis of the Variance in column (e) by Direct and Indirect**

(f)	(g)
<i>Direct Variance</i>	<i>Indirect Variance</i>
£	£
269.85	0.00
(995.20)	0.00
(2,467.17)	0.00
<b>(3,192.52)</b>	<b>0.00</b>
0.00	3,192.52
<b>(3,192.52)</b>	<b>3,192.52</b>

**Department - Office of Chief Executive**

	(a)	(b)	(c)	(d)	(e)
<u>Analysis by Section/Function</u>	2019/20 Budget	2019/20 Actual	2019/20 Reserves Adjustment	2019/20 C/fwd requests	2019/20 Variance after Reserves Adj and C/fwds
	£	£	£	£	£
<b>Total for Office of Chief Executive</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**Analysis of the Variance in column (e) by Direct and Indirect**

(f)	(g)
<i>Direct Variance</i>	<i>Indirect Variance</i>
£	£
<b>(3,192.52)</b>	<b>3,192.52</b>



# General Fund Position at the end of March 2020

## Department - Corporate Services

	(a)	(b)	(c)	(d)	(e)
<u>Analysis by Type of Spend</u>	2019/20 Budget	2019/20 Actual	2019/20 Reserves Adjustment	2019/20 C/fwd requests	2019/20 Variance after Reserves Adj and C/fwds
	£	£	£	£	£
<b>Direct Expenditure</b>					
Employee Expenses	7,244,810	6,672,496.85	0.00	131,850.00	(440,463.15)
Premises Related Expenditure	729,530	563,466.87	0.00	161,980.00	(4,083.13)
Transport Related Expenditure	87,690	73,738.65	0.00	7,260.00	(6,691.35)
Supplies & Services	7,525,680	3,855,491.64	0.00	3,627,460.00	(42,728.36)
Transfer Payments	46,034,940	45,893,243.40	0.00	0.00	(141,696.60)
Interest Payments	29,240	21,864.76	0.00	0.00	(7,375.24)
<b>Total Direct Expenditure</b>	<b>61,651,890</b>	<b>57,080,302.17</b>	<b>0.00</b>	<b>3,928,550.00</b>	<b>(643,037.83)</b>
<b>Direct Income</b>					
Government Grants	(51,635,160)	(51,764,415.95)	0.00	(59,000.00)	(188,255.95)
Other Grants, Reimbursements and Contributions	(3,062,310)	(3,423,259.30)	0.00	0.00	(360,949.30)
Sales, Fees and Charges	(204,730)	(119,641.23)	0.00	0.00	85,088.77
Rents Receivable	(5,730)	(650.00)	0.00	0.00	5,080.00
Interest Receivable	(751,580)	(745,414.64)	0.00	0.00	6,165.36
RSG, Business Rates and Council Tax	(13,576,600)	(13,436,164.04)	0.00	0.00	140,435.96
<b>Total Direct Income</b>	<b>(69,236,110)</b>	<b>(69,489,545.16)</b>	<b>0.00</b>	<b>(59,000.00)</b>	<b>(312,435.16)</b>
<b>Net Direct Costs</b>	<b>(7,584,220)</b>	<b>(12,409,242.99)</b>	<b>0.00</b>	<b>3,869,550.00</b>	<b>(955,472.99)</b>
<b>Total Indirect Income/Expenditure</b>	<b>(4,616,460)</b>	<b>(9,139,770.60)</b>	<b>0.00</b>	<b>3,579,470.00</b>	<b>(943,840.60)</b>
<b>Net Contribution to/(from) Reserves</b>	<b>(13,096,110)</b>	<b>1,685,311.90</b>	<b>(13,754,790.00)</b>	<b>0.00</b>	<b>1,026,631.90</b>
<b>Total for Corporate Services</b>	<b>(25,296,790)</b>	<b>(19,863,701.69)</b>	<b>(13,754,790.00)</b>	<b>7,449,020.00</b>	<b>(872,681.69)</b>

## APPENDIX C

### Analysis of the Variance in column (e) by Direct and Indirect

(f)	(g)
Direct Variance	Indirect Variance
£	£
(440,463.15)	0.00
(4,083.13)	0.00
(6,691.35)	0.00
(42,728.36)	0.00
(141,696.60)	0.00
(7,375.24)	0.00
<b>(643,037.83)</b>	<b>0.00</b>
(188,255.95)	0.00
(360,949.30)	0.00
85,088.77	0.00
5,080.00	0.00
6,165.36	0.00
140,435.96	0.00
<b>(312,435.16)</b>	<b>0.00</b>
<b>(955,472.99)</b>	<b>0.00</b>
<b>0.00</b>	<b>(943,840.60)</b>
<b>1,026,631.90</b>	<b>0.00</b>
<b>71,158.91</b>	<b>(943,840.60)</b>

## Department - Corporate Services

	(a)	(b)	(c)	(d)	(e)
<u>Analysis by Section/Function</u>	2019/20 Budget	2019/20 Actual	2019/20 Reserves Adjustment	2019/20 C/fwd requests	2019/20 Variance after Reserves Adj and C/fwds
	£	£	£	£	£
Deputy Chief Executive and Administration	(630)	0.00	0.00	5,170.00	5,800.00
Governance and Legal Services	(4,630)	0.00	0.00	0.00	4,630.00
Finance, Revenues and Benefits	1,649,530	638,385.46	0.00	208,290.00	(802,854.54)
Finance - Other Corporate Costs	(2,242,700)	(6,227,541.45)	0.00	2,792,990.00	(1,191,851.45)
Finance - Financing Items	(13,966,390)	(2,604,894.76)	(13,754,790.00)	3,579,470.00	1,186,175.24
Finance - RSG, Business Rates and Council Tax	(13,576,600)	(13,436,164.04)	0.00	0.00	140,435.96
Property Services	457,820	98,159.95	0.00	90,440.00	(269,220.05)
People, Performance and Projects	403,410	136,774.51	0.00	402,030.00	135,394.51
IT and Corporate Resilience	597,720	82,736.86	0.00	370,630.00	(144,353.14)
Democratic Services	1,385,680	1,448,841.78	0.00	0.00	63,161.78
<b>Total for Corporate Services</b>	<b>(25,296,790)</b>	<b>(19,863,701.69)</b>	<b>(13,754,790.00)</b>	<b>7,449,020.00</b>	<b>(872,681.69)</b>

## APPENDIX C

Analysis of the Variance in column (e) by Direct and Indirect

(f)	(g)
Direct Variance	Indirect Variance
£	£
(20,281.25)	26,081.25
44,956.78	(40,326.78)
(868,127.96)	65,273.42
(234,972.37)	(956,879.08)
944,113.89	242,061.35
140,435.96	0.00
8,750.17	(277,970.22)
53,149.31	82,245.20
(9,573.68)	(134,779.46)
12,708.06	50,453.72
<b>71,158.91</b>	<b>(943,840.60)</b>

## APPENDIX C

*Analysis of the Variance in column (e) by Direct and Indirect*

## General Fund Position at the end of March 2020

### Department - Operational Services

	(a)	(b)	(c)	(d)	(e)	(f)	(g)
<u>Analysis by Type of Spend</u>	2019/20 Budget	2019/20 Actual	2019/20 Reserves Adjustment	2019/20 C/fwd requests	2019/20 Variance after Reserves Adj and C/fwds	Direct Variance	Indirect Variance
	£	£	£	£	£	£	£
<b>Direct Expenditure</b>							
Employee Expenses	9,642,030	9,803,509.98	0.00	286,780.00	448,259.98	448,259.98	0.00
Premises Related Expenditure	3,214,820	3,086,019.34	0.00	363,270.00	234,469.34	234,469.34	0.00
Transport Related Expenditure	466,250	541,548.32	0.00	23,530.00	98,828.32	98,828.32	0.00
Supplies & Services	4,960,760	4,351,335.04	0.00	1,129,640.00	520,215.04	520,215.04	0.00
Third Party Payments	4,875,120	5,011,683.99	0.00	0.00	136,563.99	136,563.99	0.00
Transfer Payments	263,160	470,262.52	0.00	0.00	207,102.52	207,102.52	0.00
<b>Total Direct Expenditure</b>	<b>23,422,140</b>	<b>23,264,359.19</b>	<b>0.00</b>	<b>1,803,220.00</b>	<b>1,645,439.19</b>	<b>1,645,439.19</b>	<b>0.00</b>
<b>Direct Income</b>							
Government Grants	(658,860)	(682,088.21)	0.00	0.00	(23,228.21)	(23,228.21)	0.00
Other Grants, Reimbursements and Contributions	(1,746,760)	(1,920,575.65)	0.00	0.00	(173,815.65)	(173,815.65)	0.00
Sales, Fees and Charges	(8,175,230)	(8,866,254.93)	0.00	40,000.00	(651,024.93)	(651,024.93)	0.00
Rents Receivable	(318,310)	(363,194.97)	0.00	0.00	(44,884.97)	(44,884.97)	0.00
Direct Internal Income	(206,780)	(833,134.15)	0.00	0.00	(626,354.15)	(626,354.15)	0.00
<b>Total Direct Income</b>	<b>(11,105,940)</b>	<b>(12,665,247.91)</b>	<b>0.00</b>	<b>40,000.00</b>	<b>(1,519,307.91)</b>	<b>(1,519,307.91)</b>	<b>0.00</b>
<b>Net Direct Costs</b>	<b>12,316,200</b>	<b>10,599,111.28</b>	<b>0.00</b>	<b>1,843,220.00</b>	<b>126,131.28</b>	<b>126,131.28</b>	<b>0.00</b>
<b>Total Indirect Income/Expenditure</b>	<b>5,056,550</b>	<b>5,556,246.29</b>	<b>0.00</b>	<b>0.00</b>	<b>499,696.29</b>	<b>0.00</b>	<b>499,696.29</b>
<b>Total for Operational Services</b>	<b>17,372,750</b>	<b>16,155,357.57</b>	<b>0.00</b>	<b>1,843,220.00</b>	<b>625,827.57</b>	<b>126,131.28</b>	<b>499,696.29</b>

## APPENDIX C

*Analysis of the Variance in column (e) by Direct and Indirect*

<b>Department - Operational Services</b>					
	(a)	(b)	(c)	(d)	(e)
<b>Analysis by Section/Function</b>	<b>2019/20 Budget</b>	<b>2019/20 Actual</b>	<b>2019/20 Reserves Adjustment</b>	<b>2019/20 C/fwd requests</b>	<b>2019/20 Variance after Reserves Adj and C/fwds</b>
	£	£	£	£	£
<b>Corporate Director and Administration Operational Services</b>	657,270	37,463.52	0.00	628,010.00	8,203.52
<b>Public Realm</b>	1,812,010	1,855,463.03	0.00	108,400.00	151,853.03
<b>Customer and Commercial Services</b>	484,850	568,619.65	0.00	21,300.00	105,069.65
<b>Sports and Leisure</b>	3,901,320	4,162,357.58	0.00	322,370.00	583,407.58
<b>Housing and Environmental Health</b>	2,887,720	2,623,023.02	0.00	475,730.00	211,033.02
<b>Building and Engineering</b>	7,629,580	6,908,430.77	0.00	287,410.00	(433,739.23)
<b>Total for Operational Services</b>	<b>17,372,750</b>	<b>16,155,357.57</b>	<b>0.00</b>	<b>1,843,220.00</b>	<b>625,827.57</b>

(f)	(g)
<i>Direct Variance</i>	<i>Indirect Variance</i>
£	£
(6,738.36)	14,941.88
21,146.60	130,706.43
(487.57)	105,557.22
244,169.18	339,238.40
(30,377.20)	241,410.22
(101,581.37)	(332,157.86)
126,131.28	499,696.29

## APPENDIX C

*Analysis of the Variance in column (e) by Direct and Indirect*

## General Fund Position at the end of March 2020

### Department - Planning and Regeneration

	(a)	(b)	(c)	(d)	(e)	(f)	(g)
<u>Analysis by Type of Spend</u>	2019/20 Budget	2019/20 Actual	2019/20 Reserves Adjustment	2019/20 C/fwd requests	2019/20 Variance after Reserves Adj and C/fwds	Direct Variance	Indirect Variance
	£	£	£	£	£	£	£
<b>Direct Expenditure</b>							
Employee Expenses	2,495,250	2,279,694.19	0.00	212,030.00	(3,525.81)	(3,525.81)	0.00
Premises Related Expenditure	28,770	27,297.94	0.00	0.00	(1,472.06)	(1,472.06)	0.00
Transport Related Expenditure	37,690	32,077.96	0.00	0.00	(5,612.04)	(5,612.04)	0.00
Supplies & Services	6,249,373	2,118,428.58	0.00	4,328,020.00	197,075.58	197,075.58	0.00
Third Party Payments	870	0.00	0.00	0.00	(870.00)	(870.00)	0.00
<b>Total Direct Expenditure</b>	<b>8,811,953</b>	<b>4,457,498.67</b>	<b>0.00</b>	<b>4,540,050.00</b>	<b>185,595.67</b>	<b>185,595.67</b>	<b>0.00</b>
<b>Direct Income</b>							
Government Grants	(52,960)	(35,471.95)	0.00	(17,500.00)	(11.95)	(11.95)	0.00
Other Grants, Reimbursements and Contributions	(60,000)	(790.00)	0.00	(60,000.00)	(790.00)	(790.00)	0.00
Sales, Fees and Charges	(1,766,983)	(1,940,134.86)	0.00	0.00	(173,151.86)	(173,151.86)	0.00
Rents Receivable	(56,510)	(52,240.05)	0.00	0.00	4,269.95	4,269.95	0.00
<b>Total Direct Income</b>	<b>(1,936,453)</b>	<b>(2,028,636.86)</b>	<b>0.00</b>	<b>(77,500.00)</b>	<b>(169,683.86)</b>	<b>(169,683.86)</b>	<b>0.00</b>
<b>Net Direct Costs</b>	<b>6,875,500</b>	<b>2,428,861.81</b>	<b>0.00</b>	<b>4,462,550.00</b>	<b>15,911.81</b>	<b>15,911.81</b>	<b>0.00</b>
<b>Total Indirect Income/Expenditure</b>	<b>1,048,540</b>	<b>1,279,482.31</b>	<b>0.00</b>	<b>0.00</b>	<b>230,942.31</b>	<b>0.00</b>	<b>230,942.31</b>
<b>Total for Planning and Regeneration</b>	<b>7,924,040</b>	<b>3,708,344.12</b>	<b>0.00</b>	<b>4,462,550.00</b>	<b>246,854.12</b>	<b>15,911.81</b>	<b>230,942.31</b>

## APPENDIX C

## Analysis of the Variance in column (e) by Direct and Indirect

<b>Department - Planning and Regeneration</b>					
	(a)	(b)	(c)	(d)	(e)
<b>Analysis by Section/Function</b>	<b>2019/20 Budget</b>	<b>2019/20 Actual</b>	<b>2019/20 Reserves Adjustment</b>	<b>2019/20 C/fwd requests</b>	<b>2019/20 Variance after Reserves Adj and C/fwds</b>
	£	£	£	£	£
<b>Corporate Director</b>	600	0.00	0.00	0.00	(600.00)
<b>Planning and Customer Services</b>	(139,410)	0.00	0.00	129,000.00	268,410.00
<b>Planning and Development</b>	2,198,100	1,420,160.99	0.00	696,830.00	(81,109.01)
<b>Planning Policy</b>	1,589,580	797,004.87	0.00	723,430.00	(69,145.13)
<b>Building Control</b>	174,880	272,720.61	0.00	0.00	97,840.61
<b>Regeneration</b>	4,100,290	1,218,457.65	0.00	2,913,290.00	31,457.65
<b>Total for Planning and Regeneration</b>	<b>7,924,040</b>	<b>3,708,344.12</b>	<b>0.00</b>	<b>4,462,550.00</b>	<b>246,854.12</b>

(f)	(g)
<b>Direct Variance</b>	<b>Indirect Variance</b>
£	£
19,104.10	(19,704.10)
4,446.83	263,963.17
22,317.34	(103,426.35)
6,636.58	(75,781.71)
(13,299.90)	111,140.51
(23,293.14)	54,750.79
15,911.81	230,942.31

## General Fund Capital Outturn 2019/20

	2019/20 Approved Budget	2019/20 Actual Expenditure	2019/20 Variance Over/(Under)	2019/20 Carry Forward	2019/20 Variance
	£	£	£	£	£
<b>Expenditure</b>					
<b><i>Business and Economic Growth Portfolio</i></b>					
SME Growth Fund Capital Grants	43,250	-	(43,250)	43,250	-
Starlings and Milton Road Redevelopment	1,599,180	42,796	(1,556,384)	1,556,380	(4)
	<b>1,642,430</b>	<b>42,796</b>	<b>(1,599,634)</b>	<b>1,599,630</b>	<b>(4)</b>
<b><i>Corporate Finance and Governance Portfolio</i></b>					
Audit management software	2,230	-	(2,230)	-	(2,230)
Joint HR and Payroll System	1,780	-	(1,780)	1,780	-
Information and Communications Technology Core Infrastructure	193,920	68,875	(125,045)	125,040	(5)
IT Strategic Investment	31,470	31,467	(3)	-	(3)
Agresso e-procurement	84,000	-	(84,000)	84,000	-
Individual Electoral Registration - Scanning Equipment	1,560	-	(1,560)	-	(1,560)
Enhanced Equipment replacement - Printing and Scanning	12,250	9,652	(2,598)	2,600	2
Office Rationalisation	789,040	465,706	(323,334)	323,340	6
	<b>1,116,250</b>	<b>575,700</b>	<b>(540,550)</b>	<b>536,760</b>	<b>(3,790)</b>

## General Fund Capital Outturn 2019/20

	2019/20 Approved Budget	2019/20 Actual Expenditure	2019/20 Variance Over/(Under)	2019/20 Carry Forward	2019/20 Variance
	£	£	£	£	£
<b><i>Environment and Public Space Portfolio</i></b>					
Cranleigh Close, Clacton, landscaping works	7,830	5,997	(1,833)	1,830	(3)
Environmental Health Database Migration	5,250	-	(5,250)	5,250	-
Public Access Module to CAPS	54,140	-	(54,140)	-	(54,140)
Laying Out Cemetery	13,820	13,823	3	-	3
Crematorium and Cemeteries Road Works	163,000	131,811	(31,189)	31,190	1
Bath House Meadow Play Area, Walton	4,870	-	(4,870)	4,870	-
Changing Place Facilities, Walton	1,550	1,551	1	-	1
Resurfacing Works, Off Valley Road	6,770	635	(6,135)	6,130	(5)
Waste Collection Wheeled Bins	991,620	991,588	(32)	-	(32)
Bath House Meadow Security Measures	20,000	3,390	(16,610)	16,610	-
Clacton Multi-Storey car park repairs	180,000	-	(180,000)	180,000	-
Public Convenience Works	40,000	-	(40,000)	40,000	-
	<b>1,488,850</b>	<b>1,148,795</b>	<b>(340,055)</b>	<b>285,880</b>	<b>(54,175)</b>
<b><i>Housing Portfolio</i></b>					
Replacement of High Volume Printers	29,000	-	(29,000)	29,000	-
Replacement debit and credit card payment facility	14,630	-	(14,630)	14,630	-
Housing in Jaywick	498,750	34,516	(464,234)	464,230	(4)
Private Sector Renewal Grants/Financial Assistance Loans	325,260	28,105	(297,155)	297,150	(5)
Disabled Facilities Grants	5,168,960	1,506,837	(3,662,123)	3,662,120	(3)
Private Sector Leasing	75,660	-	(75,660)	75,660	-
Empty Homes funding	164,220	12,000	(152,220)	152,220	-
	<b>6,276,480</b>	<b>1,581,458</b>	<b>(4,695,022)</b>	<b>4,695,010</b>	<b>(12)</b>



## General Fund Capital Outturn 2019/20

	2019/20 Approved Budget	2019/20 Actual Expenditure	2019/20 Variance Over/(Under)	2019/20 Carry Forward	2019/20 Variance
	£	£	£	£	£
<b><i>Independent Living Portfolio</i></b>					
Careline - Replacement Telephone System	37,210	15,345	(21,865)	21,860	(5)
	<b>37,210</b>	<b>15,345</b>	<b>(21,865)</b>	<b>21,860</b>	<b>(5)</b>
<b><i>Leisure and Tourism Portfolio</i></b>					
Princes Theatre Toilets	40,000	-	(40,000)	40,000	-
Town Centre Fountain	160,000	925	(159,075)	159,080	5
Dovercourt Bay Lifestyles CCTV	26,000	26,000	-	-	-
CLC - Spa and Wetside Re-development	525,000	3,525	(521,475)	521,480	5
Venetian Bridge Clacton	9,620	9,620	-	-	-
New Beach Huts	64,600	-	(64,600)	64,600	-
Cliff Stabilisation Scheme	2,108,320	1,669,686	(438,634)	438,630	(4)
Marine Parade West Clacton Cliff Works	49,380	19,447	(29,933)	29,930	(3)
Flood Wall, Walton On The Naze	7,590	7,057	(533)	-	(533)
Purchase of Street Cleansing Equipment	43,570	40,090	(3,480)	3,480	-
Purchase of Seafronts Cleansing Equipment	62,000	62,000	-	-	-
	<b>3,096,080</b>	<b>1,838,350</b>	<b>(1,257,730)</b>	<b>1,257,200</b>	<b>(530)</b>
<b>Total Approved General Fund Capital Programme</b>	<b>13,657,300</b>	<b>5,202,444</b>	<b>(8,454,856)</b>	<b>8,396,340</b>	<b>(58,516)</b>

## General Fund Capital Outturn 2019/20

	2019/20 Approved Budget	2019/20 Actual Expenditure	2019/20 Variance Over/(Under)	2019/20 Carry Forward	2019/20 Variance
	£	£	£	£	£
<b>Financing</b>					
<b>Specific Financing</b>					
External Contributions	(67,020)	(23,238)	43,782	(43,250)	532
Section 106	(14,600)	(6,632)	7,968	(7,960)	8
Government Grant re Coast Protection	(2,108,320)	(1,669,686)	438,634	(438,630)	4
Governments Grants - Other	(322,220)	(40,116)	282,104	(282,100)	4
Disabled Facilities Grant	(4,726,730)	(1,506,836)	3,219,894	(3,219,890)	4
	(7,238,890)	(3,246,508)	3,992,382	(3,991,830)	552
<b>General Financing</b>					
Capital Receipts	(907,290)	(28,105)	879,185	(825,040)	54,145
Direct Revenue Contributions	(485,800)	(341,516)	144,284	(144,250)	34
Capital Commitments Reserve	(4,437,110)	(1,541,445)	2,895,665	(2,891,880)	3,785
Leisure Capital Project Reserve	(551,000)	(29,525)	521,475	(521,480)	(5)
Careline Reserve	(37,210)	(15,345)	21,865	(21,860)	5
	(6,418,410)	(1,955,936)	4,462,474	(4,404,510)	57,964
<b>Total Funding of Approved General Fund Capital Programme</b>	<b>(13,657,300)</b>	<b>(5,202,444)</b>	<b>8,454,856</b>	<b>(8,396,340)</b>	<b>58,516</b>

## General Fund Reserves as at 31 March 2020

### Contributions from/to Reserves - Actual Position for the Year

	Balance 31 March 2019	Contribution from Reserves 2019/20	Contribution to Reserves 2019/20	Balance 31 March 2020
	£	£	£	£
<b>Earmarked Reserves</b>				
Revenue Commitments Reserve	11,800,429	(11,579,429)	11,201,958	11,422,958
Capital Commitments Reserve	4,868,390	(4,654,753)	3,579,470	3,793,107
Forecast Risk Fund	3,497,114	(931,612)	522,410	3,087,912
Asset Refurbishment / Replacement Reserve	134,777	0	1,134,511	1,269,288
Beach Recharge Reserve	1,500,000	0	0	1,500,000
Benefit Reserve	999,790	0	0	999,790
Building for the Future Reserve	1,332,580	0	1,277,170	2,609,750
Business Rate Resilience Reserve	1,758,422	0	0	1,758,422
Careline System Replacement Reserve	37,215	(37,215)	0	0
Commuted Sums Reserve	297,722	(28,000)	119,680	389,402
Crematorium Reserve	154,252	0	0	154,252
Election Reserve	90,000	(120,000)	30,000	0
Haven Gateway Partnership Reserve	75,000	0	0	75,000
Leisure Capital Projects Reserve	100,000	(551,000)	575,000	124,000
Planning Inquiries and Enforcement Reserve	259,000	(160,000)	0	99,000
Residents Free Parking Reserve	221,000	0	0	221,000
Section 106 Agreements Reserve	0	0	1,388,673	1,388,673
Specific Revenue Grants Reserve - Homelessness	81,551	(81,551)	0	0
	<b>27,207,242</b>	<b>(18,143,560)</b>	<b>19,828,872</b>	<b>28,892,554</b>
<b>Uncommitted Reserve</b>	4,000,000	0	0	4,000,000
<b>Total Reserves</b>	<b>31,207,242</b>	<b>(18,143,560)</b>	<b>19,828,872</b>	<b>32,892,554</b>

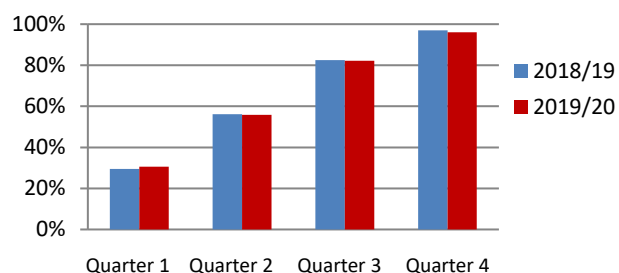
### Contributions from/to Reserves - Summary of Actual Position Compared to the Budget

	2019/20 Budget	2019/20 Actual	Variance
	£	£	£
<b>Earmarked Reserves</b>			
Contributions from	(18,143,550)	(18,143,560)	(10)
Contributions to	5,047,440	19,828,872	14,781,432
<b>Total</b>	<b>(13,096,110)</b>	<b>1,685,312</b>	<b>14,781,422</b>
<b>Uncommitted Reserve</b>			
Contributions from	0	0	0
Contributions to	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Reserves</b>	<b>(13,096,110)</b>	<b>1,685,312</b>	<b>14,781,422</b>

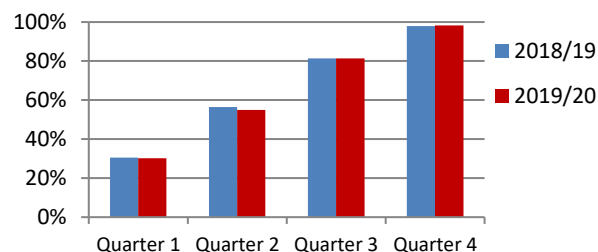
## Collection Performance : Position at the end of March 2020

The collection performance against Council tax, Business Rates, Housing Rents and General Debt collection are set out below.

### Council Tax (against annual amounts)

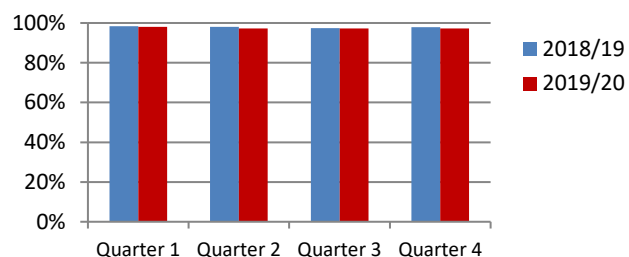


### Business Rates (against annual amounts)

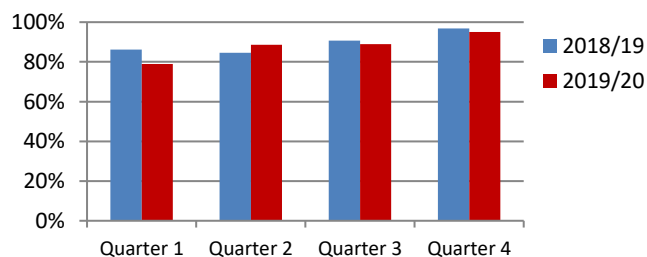


	2018/19	2019/20		2018/19	2019/20
Quarter 1	29.44%	30.64%	Quarter 1	30.48%	30.21%
Quarter 2	56.09%	55.86%	Quarter 2	56.40%	55.03%
Quarter 3	82.52%	82.25%	Quarter 3	81.42%	81.36%
Quarter 4	96.96%	96.09%	Quarter 4	97.92%	98.19%

### Housing Rents



### General Debt



	2018/19	2019/20		2018/19	2019/20
Quarter 1	98.30%	97.99%	Quarter 1	86.14%	79.00%
Quarter 2	98.10%	97.20%	Quarter 2	84.58%	88.64%
Quarter 3	97.40%	97.20%	Quarter 3	90.65%	88.94%
Quarter 4	97.82%	97.24%	Quarter 4	96.89%	95.08%

## **Income from S106 Agreements: Outturn Position at the end March 2020**

Information in respect of S106 income has been split across two areas in the table below - Where money has been formally allocated / being spent and where money remains unallocated / uncommitted.

The information below relates to only S106 amounts applicable to TDC.

### **ALLOCATED / BEING SPENT**

Scheme	Amount Spent / Committed to be Spent
	£000
<b>Capital Schemes</b>	
Cranleigh Close, Clacton - Landscaping works	8
Valley Road, Car Park Resurfacing	7
HRA - New Build Initiatives and Acquisitions	86
<b>Revenue Schemes and Other Contributions</b>	241
<b>TOTAL</b>	<b>342</b>

### **UNALLOCATED / UNCOMMITTED TO DATE**

Permitted Use as per S106 Agreement	Amount Held / 'Spend by' Date			
	Less than 1 year	1 to 2 years	2 to 4 years	4 years +
	£000	£000	£000	£000
Regeneration Programme and Other Initiatives	-	-	-	2
Affordable Housing	-	-	-	1,706
Habitat Preservation	-	-		3
Town Centre Improvements	-	-	22	22
Open Space *	2	3	48	1,166
<b>TOTAL</b>	<b>2</b>	<b>3</b>	<b>70</b>	<b>2,899</b>

\* See the below 'spend by' dates for schemes ending in less than one year:  
£2k by November 2020

## Outturn Reporting - Housing Revenue Account (HRA) Position at the end of March 2020

<u>Analysis by Type of Spend</u>			
	2019/20 Budget	2019/20 Actual	2019/20 Variance
	£	£	£
<b>Direct Expenditure</b>			
Employee Expenses	1,090,540	1,090,174.67	(365.33)
Premises Related Expenditure	3,533,870	4,207,500.21	673,630.21
Transport Related Expenditure	20,370	27,607.04	7,237.04
Supplies & Services	524,600	431,519.16	(93,080.84)
Third Party Payments	1,030	0.00	(1,030.00)
Transfer Payments	17,000	14,299.83	(2,700.17)
Interest Payments	1,413,490	1,401,149.52	(12,340.48)
<b>Total Direct Expenditure</b>	<b>6,600,900</b>	<b>7,172,250.43</b>	<b>571,350.43</b>
<b>Direct Income</b>			
Government Grants	0	(31,885.76)	(31,885.76)
Other Grants, Reimbursements and Contributions	(8,000)	(22,225.77)	(14,225.77)
Sales, Fees and Charges	(533,920)	(553,899.76)	(19,979.76)
Rents Receivable	(12,843,320)	(12,956,620.40)	(113,300.40)
Interest Receivable	(51,600)	(94,461.01)	(42,861.01)
<b>Total Direct Income</b>	<b>(13,436,840)</b>	<b>(13,659,092.70)</b>	<b>(222,252.70)</b>
<b>Net Direct Costs</b>	<b>(6,835,940)</b>	<b>(6,486,842.27)</b>	<b>349,097.73</b>
<b>Total Indirect Income/Expenditure</b>	<b>9,726,170</b>	<b>8,306,030.16</b>	<b>(1,420,139.84)</b>
<b>Net Contribution to/(from) Reserves</b>	<b>(2,890,230)</b>	<b>(1,819,187.89)</b>	<b>1,071,042.11</b>
<b>Total for HRA</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>

## Housing Revenue Account Capital Outturn 2019/20

	2019/20 Approved Budget	2019/20 Actual Expenditure	2019/20 Over/(Under) Spending	2019/20 Slippage/ Completed	2019/20 Variance
	£	£	£	£	£
<b>Expenditure</b>					
Improvements, enhancement & adaptation of the Council's housing stock	3,215,410	3,268,351	52,941	-	52,941
IT Upgrade & Replacement	20,000	3,726	(16,274)	-	(16,274)
Disabled Adaptations	458,210	380,281	(77,929)	20,000	(57,929)
Acquisitions - 1-4-1 Capital Receipts	310,000	-	(310,000)	310,000	-
Acquisitions - Section 106	294,000	-	(294,000)	294,000	-
Cash Incentive Scheme	60,000	-	(60,000)	-	(60,000)
New Build Initiatives and Acquisitions	1,714,050	186,733	(1,527,317)	1,526,910	(407)
Jaywick Sands - New Build/Starter Homes	1,530,750	1,531,152	402	-	402
<b>Total Housing Revenue Account Capital Programme</b>	<b>7,602,420</b>	<b>5,370,243</b>	<b>(2,232,177)</b>	<b>2,150,910</b>	<b>(81,267)</b>
<b>Financing</b>					
Major Repairs Reserve	(3,753,620)	(3,652,359)	101,261	(20,000)	81,261
Direct Revenue Contributions	(2,890,560)	(1,196,980)	1,693,580	(1,693,580)	-
Section 106	(380,000)	(86,000)	294,000	(294,000)	-
Capital Receipts	(460,730)	(367,729)	93,001	(93,000)	1
External Contributions	(117,510)	(67,175)	50,335	(50,330)	5
<b>Total Funding of Approved HRA Capital Programme</b>	<b>(7,602,420)</b>	<b>(5,370,243)</b>	<b>2,232,177</b>	<b>(2,150,910)</b>	<b>81,267</b>

## Housing Revenue Account Reserves as at 31 March 2020

### Contributions from/to Reserves - Actual Position for the Year

	Balance 31 March 2019	Contribution from Reserves 2019/20	Contribution to Reserves 2019/20	Balance 31 March 2020
	£	£	£	£
<b>HRA Reserves</b>				
HRA General Balance	5,028,196	0	242,050	5,270,246
HRA Commitments	2,890,557	(1,196,981)	0	1,693,576
Housing Repairs Reserve	864,257	(4,781,377)	3,917,120	0
Major Repairs Reserve	4,810,635	(3,652,359)	3,176,410	4,334,686
<b>Total Reserves</b>	<b>13,593,645</b>	<b>(9,630,717)</b>	<b>7,335,580</b>	<b>11,298,508</b>

### Contributions from/to Reserves - Summary of Actual Position Compared to the Budget

	2019/20 Budget	2019/20 Actual	Variance
	£	£	£
<b>HRA General Balance</b>			
<b>General Outturn for the Year</b>			
Contributions from	(75,000)	0	75,000
Contributions to	75,330	242,050	166,720
<b>Total</b>	<b>330</b>	<b>242,050</b>	<b>241,720</b>
<b>HRA Commitments</b>			
Contributions from	(2,890,560)	(1,196,981)	1,693,579
Contributions to	0	0	0
<b>Total</b>	<b>(2,890,560)</b>	<b>(1,196,981)</b>	<b>1,693,579</b>
<b>Housing Repairs Reserve</b>			
Contributions from	(3,917,120)	(4,781,377)	(864,257)
Contributions to	3,917,120	3,917,120	0
<b>Total</b>	<b>0</b>	<b>(864,257)</b>	<b>(864,257)</b>
<b>Major Repairs Reserve</b>			
Contributions from	(3,753,620)	(3,652,359)	101,261
Contributions to	3,176,410	3,176,410	0
<b>Total</b>	<b>(577,210)</b>	<b>(475,949)</b>	<b>101,261</b>
<b>Total Reserves</b>	<b>(3,467,440)</b>	<b>(2,295,137)</b>	<b>1,172,303</b>



# Qualifying General Fund Carry Forwards

## Revenue

Service	Description	Requested C/fwd Amount (£)	Comments
<b>ITEMS MEETING CARRYFORWARD CRITERIA</b>			
<b>Corporate Services</b>			
<i>Finance, Revenues and Benefits</i>	Accountancy Service Unit	29,340	System update planned when new software release available
<i>Finance, Revenues and Benefits</i>	Health & Safety	165,000	To meet the cost of projects and initiatives associated with the Councils overall Health and Safety responsibilities
<i>Finance, Revenues and Benefits</i>	Procurement	13,950	To purchase a new E-Tendering system to support the overall governance arrangements associated with procurement within the Council
<i>Finance - Other Corporate Costs</i>	Garden Communities Project	1,300,000	To support the overall delivery of this project
<i>Finance - Other Corporate Costs</i>	EU Exit Preparation	126,410	Utilisation of external funding that supports this initiative
<i>Finance - Other Corporate Costs</i>	Climate Emergency Initiatives	213,450	To support associated initiatives
<i>Finance - Other Corporate Costs</i>	New Homes Bonus - Project Expenses	105,080	Balance of funding set aside to support the new waste and recycling service
<i>Finance - Other Corporate Costs</i>	Energy Efficiency Schemes	100,000	Funding to support this scheme

<b>Service</b>	<b>Description</b>	<b>Requested C/fwd Amount (£)</b>	<b>Comments</b>
<i>Finance - Other Corporate Costs</i>	Fit for Purpose	336,980	To be used to support initiatives in 2020/21
<i>Finance - Other Corporate Costs</i>	Contingency (Corporate) Budget	322,010	To support unexpected corporate expenditure
<i>Property Services</i>	Emerging Property Projects	65,860	To support emerging property projects
<i>Property Services</i>	Martello Tower Repair Works	83,580	Expenditure associated with grant from Historic England for Martello Tower E Repairs
<i>Property Services</i>	Martello Tower Repair Works	(59,000)	Grant from Historic England for Martello Tower E Repairs
<i>People, Performance and Projects</i>	CCG Wellbeing Hub	245,000	External funding received to support the Wellbeing Hub project
<i>People, Performance and Projects</i>	Essex Family Needs Project	16,430	To continue projects associated with this initiative
<i>People, Performance and Projects</i>	Community Safety Projects	35,420	External funding used to support Community Safety projects
<i>People, Performance and Projects</i>	Crime and Disorder - Other Initiatives	12,830	External funding received to support this initiative
<i>People, Performance and Projects</i>	Community Safety	19,200	Partnership scheme to continue into 2020/21
<i>IT and Corporate Resilience</i>	Information Technology	370,630	To continue to deliver important IT transformation projects and initiatives
<b>Total for Corporate Services</b>		<b>3,502,170</b>	

Service	Description	Requested C/fwd Amount (£)	Comments
<b>Operational Services</b>			
<i>Corporate Director and Administration Operational Services</i>	Community Housing Trust Grant	628,010	Grant funded ongoing project / long term initiative
<i>Public Realm</i>	Transport	8,650	Delay in the delivery of purchased plant
<i>Public Realm</i>	Cemeteries and Crematorium	8,900	Delay in various building repair projects
<i>Public Realm</i>	Open Spaces	3,180	Unspent external grant funding
<i>Public Realm</i>	Nature Conservation	20,710	To undertake nature conversation projects supported by external grant income
<i>Public Realm</i>	Recreation Grounds	4,070	Work delayed to early 2020/21
<i>Customer and Commercial Services</i>	Licensing - Taxi & Private Hire	7,320	To provide taxi safety training
<i>Sports and Leisure</i>	Beach Hut Sites	208,810	To reinvest in beach huts / seafront amenities in 2020/21
<i>Sports and Leisure</i>	Tourism Publicity Marketing Promotion	13,560	To support the ongoing Mayflower 400 project
<i>Sports and Leisure</i>	Tour De Tendring & Other Cycling Events	100,000	To support a cycling event in the next 12 months
<i>Housing and Environmental Health</i>	Fast Food Initiative	56,560	Grant funded ongoing project / long term initiative
<i>Housing and Environmental Health</i>	Private Sector Housing MH Support Pilot	183,560	Grant funding to be recovered by CCG to directly deliver the project themselves

<b>Service</b>	<b>Description</b>	<b>Requested C/fwd Amount (£)</b>	<b>Comments</b>
<b><i>Housing and Environmental Health</i></b>	Public Health - Improvement Projects	94,580	Partially grant funded (Sports England) ongoing project / long term initiative
<b><i>Housing and Environmental Health</i></b>	Public Health - Local Delivery Pilots	36,670	Grant funded (Active Essex) ongoing project / long term initiative
<b><i>Housing and Environmental Health</i></b>	Home Improvement Agency	19,000	Grant funded ongoing project / long term initiative
<b><i>Housing and Environmental Health</i></b>	Private Sector Innovation & Enforcement Grant	85,360	Grant funded ongoing project / long term initiative
<b><i>Building and Engineering</i></b>	Highways TDC - Highway Rangers	50,000	ECC contribution to support Highways Initiatives
<b><i>Building and Engineering</i></b>	Town Centre Enhancement Project	19,180	Town centre improvement works delayed in 2019/20, now scheduled for delivery in 2020/21
<b><i>Building and Engineering</i></b>	Recycling & Waste Contract	76,700	To continue to support the establishment of the new waste and recycling service
<b><i>Building and Engineering</i></b>	Weekly Collection Grant	13,780	Unspent weekly collection grant to support associated initiatives in 2020/21
<b><i>Building and Engineering</i></b>	Recycling Rewards Scheme	42,370	Use of recycling rewards scheme grant income to support projects and initiatives in 2020/21
<b><i>Building and Engineering</i></b>	Engineering Services	1,030	Delivery delayed at the end of 2019/20
<b>Total for Operational Services</b>		<b>1,682,000</b>	

Service	Description	Requested C/fwd Amount (£)	Comments
<b>Planning and Regeneration</b>			
<i>Planning and Development</i>	Planning and Enforcement	48,630	To support associated projects and initiatives
<i>Planning and Development</i>	Development Control - Chargeable Account	258,380	Long term project for improvements to Planning Service from 20% increase in fees
<i>Planning and Development</i>	Development Control - Chargeable Account	83,030	Ongoing agency planning staff
<i>Planning and Development</i>	Future High Streets Fund	306,790	To support the Future High Streets Fund project
<i>Planning Policy</i>	Planning Policy and Conservation	10,000	Long term project for the improvement of Town Centres
<i>Planning Policy</i>	Planning Policy and Conservation	713,430	Delivery of Local Plan ongoing and majority of spend will take place during the final period of the process
<i>Regeneration</i>	Rural and Urban Infrastructure Fund	1,184,310	To support the development of this project in 2020/21
<i>Regeneration</i>	SME Growth Fund	203,450	Money has been allocated to successful applicants with payments being made in instalments going into 2020/21
<i>Regeneration</i>	Business Investment and Growth	1,585,530	To support schemes and projects in 2020/21 and beyond.
<i>Regeneration</i>	Business Investment and Growth	(60,000)	Cabinet Report 24 Jan 2020 refers - Allocation of Section 106 funding to commission a 3 year business support service 2021 - 2024

Service	Description	Requested C/fwd Amount (£)	Comments
<i>Regeneration</i>	Town Team Partners	17,500	External funding awarded to partners with applications to apply the funding still awaited from the associated external organisation
<i>Regeneration</i>	Town Team Partners	(17,500)	External funding awarded to partners with applications to apply the funding still awaited from the associated external organisation
<b>Total for Planning and Regeneration</b>		<b>4,333,550</b>	
<b>TOTAL GF REVENUE MEETING CARRYFORWARD CRITERIA</b>		<b>9,517,720</b>	

<b>Qualifying General Fund Carry Forwards</b>	
<b>Capital</b>	
	<b>Requested C/fwd Amount</b>
	<b>£</b>
SME Growth Fund Capital Grants	43,250
Starlings and Milton Road Redevelopment	1,556,380
Joint HR and Payroll System	1,780
Information and Communications Technology Core Infrastructure	125,040
Agresso e-procurement	84,000
Enhanced Equipment replacement - Printing and Scanning	2,600
Office Rationalisation	323,340
Cranleigh Close, Clacton, landscaping works	1,830
Environmental Health Database Migration	5,250
Crematorium and Cemeteries Road Works	31,190
Bath House Meadow Play Area, Walton	4,870
Resurfacing Works, Off Valley Road	6,130
Bath House Meadow Security Measures	16,610
Clacton Multi-Storey car park repairs	180,000
Public Convenience Works	40,000
Replacement of High Volume Printers	29,000
Replacement debit and credit card payment facility	14,630
Housing in Jaywick	464,230
Private Sector Renewal Grants/Financial Assistance Loans	297,150
Disabled Facilities Grants	3,662,120
Private Sector Leasing	75,660
Empty Homes funding	152,220
Careline - Replacement Telephone System	21,860
Princes Theatre Toilets	40,000
Town Centre Fountain	159,080
CLC - Spa and Wetside Re-development	521,480
New Beach Huts	64,600
Cliff Stabilisation Scheme	438,630
Marine Parade West Clacton Cliff Works	29,930
Purchase of Street Cleansing Equipment	3,480
<b>Total GF Capital Carry Forwards Requested</b>	<b>8,396,340</b>